



Capital Budget Monitoring – Outturn 2019/20

Decision to be taken by: City Mayor
Decision to be taken on: 21st August 2020
Lead director: Alison Greenhill

Useful Information

- Report author:

Amy Oliver

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1. **Summary**

- 1.1 The purpose of this report is to show the position of the capital programme at the end of 2019/20.
- 1.2 This is the final capital monitoring report of the financial year following similar monitoring reports as at Period 3, Period 6 and Period 9.
- 1.3 The 2020/21 capital programme approved on the 19th February 2020 has been incorporated into this report.
- 1.4 At the time of writing this report we are not fully aware of the impact of Covid-19 on the capital programme. We are currently gathering this information and it is planned for more detail to be provided to the Committee during 2020/21.

2. **Recommendations**

2.1 The Executive is recommended to:

- Note total spend of £109.1m for the year.
- Note the progress in delivery of major projects, as shown at Appendix A.
- Note progress on spending work programmes, as shown at Appendix B, and approve the carry-forward of resources into 2020/21 for schemes where spend has slipped into 2020/21 (£20.4m).
- Note that the majority of provisions remain unspent as shown at Appendix C and approve the carry forward of unspent resources into 2020/21 (£0.4m).
- Note that across a number of schemes, £1.0m has been declared as savings following completion of schemes within budget. Of this £0.1m was funded by Corporate resources and will now be available for future capital projects.
- Approve the addition of £700k for Haymarket House, Car Parks and Lifts, to be funded from corporate resources, as detailed in Appendix A, Estates and Building Services Para 2.1.
- Approve the addition of £920k for the Netherhall Pupil Referral Unit to be funded from the New School Places policy provision, as detailed in Appendix A, Children's Services Para 2.1.
- Approve the return of £1,388k HRA New Affordable Housing policy provision to HRA balances as detailed in Appendix E, Para 1.5.
- Approve the addition of £250k for New Parks House to be funded from Corporate Resources.
- Approve the addition of £3,787k to the Highways Maintenance work programme for 2020/21, following the confirmation of additional grant monies. The additional grant monies relate to an incentive fund, Welford Road and Emergency Active Travel Fund.

- 2.2 Note the following decisions were taken prior to being brought to OSC committee due to COVID-19 pandemic and as the consequence the March meeting being cancelled. These decisions were required as they impact on the 2019/20 programme or were needed to ensure the programme was able to progress.

- The addition of £300k match-funding for Transforming Cities work programmes.
- The addition of £500k to Property Maintenance works.
- The release of £1,415k for Fleet Vehicle Replacement from the policy provision.

The OSC is recommended to:

- Consider the overall position presented within this report and make any observations it sees fit.

3. Supporting Information including options considered

3.1 The 2018/19 to 2019/20 Capital Programme was initially approved by Council on 30th November 2017 and subsequently amended (including at the 2017/18 and 2018/19 outturn).

3.2 The 2020/21 Capital programme was approved by Council on the 19th February 2020. The capital programme is split in the following way:

- (a) Schemes classified as '**immediate starts**', which require no further approval to commence; and
- (b) A number of separate '**policy provisions**' which are not released until specific proposals have been approved by the Executive.

3.3 Immediate Starts are further split into:

- (a) **Projects**, which are discrete, individual schemes such as a road scheme or a new building. Monitoring of projects focusses on delivery of projects on time and the achievement of milestones. Consequently, there is no attention given to in-year financial slippage;
- (b) **Work Programmes**, which consist of minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion;
- (c) **Provisions**, which are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem;
- (d) **Schemes which are substantially complete**. These schemes are the tail end of schemes in previous years' capital programmes, usually consisting of small amounts of money brought forward from earlier years.

3.4 A summary of the total approved 2019/20 capital programme as at Period 12 is shown below:

	£000
Projects	145,590
Work Programmes	201,944
Provisions	512
Schemes Substantially Complete	27,875
Total Immediate Starts	375,921
Policy Provisions	60,994
Total Capital Programme	436,915

3.5 Since period 9 the capital programme has mainly increased due to the decisions noted at para 2.2 at the start of this report and for the new capital programme approved on the 19th February by Council.

3.6 The following appendices to this report show progress on each type of scheme:

- Appendix A – Projects
- Appendix B – Work Programmes
- Appendix C – Provisions
- Appendix D – Projects Substantially Complete
- Appendix E – Policy Provisions

3.7 This report only monitors policy provisions to the extent that spending approval has been given, at which point they will be classified as projects, work programmes or provisions.

3.8 Capital Receipts

3.8.1 At Period 12, the Council has realised £8.8m of General Fund capital receipts. These receipts are not required to fund the current programme. In line with our policies, with the exception of any earmarked receipts, these are set aside for future capital programmes (including the recently approved 20/21 programme).

3.8.2 “Right to Buy” receipts from sales of council housing have amounted to £20.1m received in year.

4. Financial, Legal and other Implications

4.1 Financial Implications

This report is solely concerned with financial issues.

Alison Greenhill, Director of Finance, 37 4001

4.2 Legal Implications

There are no legal implications arising directly from the recommendations of this report.

Emma Horton, Head of Law (Commercial, Property and Planning).

4.3 Climate Change and Carbon Reduction Implications

This report is solely concerned with financial issues.

4.4 Equalities Implications

No Equality Impact Assessment (EIA) has been carried out as this is not applicable to a budget monitoring report.

4.5 Other Implications

Other implications	Yes/No	Paragraph referred
Equal Opportunities	No	-
Policy	No	-
Sustainable & Environmental	No	-
Crime & Disorder	No	-
Human Rights Act	No	-
Elderly/People on low income	No	-
Corporate Parenting	No	-
Health Inequalities Impact	No	-

No other implications are noted as this is a budget monitoring report, and therefore no policy changes are proposed.

5. Background information and other papers

Report to Council on the 30th November 2017 on the Capital Programme 2018/19 to 2019/20.

2018/19 Capital Monitoring Outturn Report presented to OSC on 20th June 2019.

2019/20 Period 3 Capital Monitoring Report presented to OSC on 19th September 2019.

2019/20 Period 6 Capital Monitoring Report presented to OSC on 28th November 2019.

2019/20 Period 9 Capital Monitoring Report was not presented to OSC due to the meeting being cancelled due to the Covid-19 pandemic.

2019/20 Capital Programme 2020/21 presented to Council on 19th February 2020.

2019/20 Housing Revenue Account Budget (including Capital Programme) 2020/21 presented to Council on 19th February 2020.

6. Is this a private report

No.

7. Is this a "key decision"?

Yes.

8. If a key decision please explain reason

Expenditure exceeding £1m is proposed which has not been specifically approved by Council.

PROJECTS

1. Summary

- 1.1 As stated in the cover report, the focus of monitoring projects is physical delivery, i.e. whether they are being delivered on time, on budget and to the original specification. This appendix summarises progress on projects. Project summaries provided by departments/divisions are shown on pages 9-19 within this Appendix.

Department / Division	Total Budget £000	2019/20 Outturn £000
Corporate Resources	1,591	75
Smart Cities	200	0
Adult Social Care	2,510	0
Planning, Development & Transportation	72,370	19,543
Tourism, Culture & Inward Investment	23,333	1,802
Neighbourhood & Environmental Services	2,359	236
Estates & Building Services	11,826	6,701
Children's Services	17,200	1,874
Public Health	2,330	346
Housing Revenue Account	11,871	1,700
Total	145,590	32,277

- 1.2 A list of the individual projects is shown in the table on pages 7-8 of this report. This also summarises the progress of each project. Attention is drawn to expected completion dates and any project issues that have arisen.
- 1.3 A colour-coded rating of progress of each project has been determined, based on whether the project is progressing as expected, and whether it is still expected to complete within budget.
- 1.4 The ratings used are:
- (a) **Green** Successful delivery of the project on time, within budget, to specification and in line with original objectives seems very likely. There are no major issues that appear to threaten delivery significantly.
 - (b) **Amber** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears probable. However, some risks exist and close attention will be required to ensure these risks do not materialise into major issues threatening delivery. Alternatively, a project is classed as amber if some insubstantial slippage or minor overspend is probable.
 - (c) **Red** Successful delivery of the project on time, within budget, to specification and in line with original objectives appears to be unachievable. The project is expected to require redefining, significant additional time or additional budget.
 - (d) **Blue** The project is complete.
 - (e) **Purple** The project is on hold, for reasons which have nothing to do with management of the capital programme. Examples include reconsideration of whether the project is still needed as originally proposed, or withdrawal of a funder.

2. Summary of Individual Projects

Dept/ Division	Project	Total Budget (£000)	2019/20 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P12
CRS	Automatic Call Distribution System Upgrade	75	75	65	Apr-18	Oct-20	Green	Purple
CRS	Cash Income Management System	566	0	0	Jan-20	Dec-20	Green	Purple
CRS	Corporate LAN/WAN Network Cisco Infrastructure Replacement*	600	0	0	Dec-21	Dec-21	N/A	Green
CRS	Corporate Storage Area Network (SAN) Replacement*	350	0	0	Jun-21	Jun-21	N/A	Green
SC	Smart Cities Pilot Projects*	200	0	0	Dec-20	Dec-20	N/A	Green
ASC	Extra Care Schemes	2,510	0	0	Aug-20	Dec-21	Amber	Amber
CDN (PDT)	Leicester North West Major Transport Scheme	9,345	4,242	0	Mar-20	Mar-21	Green	Green
CDN (PDT)	Connecting Leicester*	29,683	9,370	0	Nov-20	Jul-21	Green	Green
CDN (PDT)	Waterside Strategic Regeneration Area	13,487	3,595	0	Mar-23	Mar-23	Green	Green
CDN (PDT)	St George's Churchyard	844	32	0	Aug-18	TBC	Purple	Purple
CDN (PDT)	Ashton Green	848	223	0	Mar-21	Mar-21	Green	Green
CDN (PDT)	Pioneer Park	3,110	644	0	Jan-21	May-21	Green	Green
CDN (PDT)	Pioneer Park Commercial Workspace (formerly Dock 2)	5,000	168	0	Spring 18	May-21	Green	Green
CDN (PDT)	Ashton Green Highways Infrastructure	9,853	1,269	0	Mar-21	Mar-21	Green	Green
CDN (PDT)	City-wide Parkmap TRO review, signs and lines upgrades*	200	0	0	Mar-21	Mar-21	N/A	Green
CDN (TCI)	Jewry Wall Museum Improvements*	14,592	357	0	Mar-23	Mar-23	Green	Green
CDN (TCI)	Leicester Market Redevelopment*	4,341	1,425	0	Dec-21	Dec-21	Green	Green
CDN (TCI)	Abbey Pumping Station	255	9	0	Mar-19	TBC	Purple	Purple
CDN (TCI)	Gresham Business Workspace	250	0	0	Mar-21	Mar-21	Green	Green
CDN (TCI)	Onsite Construction Skills Hub*	1,000	0	0	Dec-22	Dec-22	N/A	Green
CDN (TCI)	New Walk Museum Phase 1*	2,450	11	0	Mar-22	Mar-22	N/A	Green
CDN (TCI)	Museums Security Programme*	125	0	0	Nov-21	Nov-21	N/A	Green
CDN (TCI)	Visit Leicester Relocation*	320	0	0	Nov-21	Nov-21	N/A	Green
CDN (NES)	City Centre Playground	100	100	0	Mar-19	Mar-20	Green	Green
CDN (NES)	St Mary's Allotments	547	40	0	Jul-19	Mar-21	Green	Green
CDN (NES)	Abbey Park Precinct Wall*	642	96	0	Mar-22	Mar-22	Green	Green
CDN (NES)	Library RFID Self-Service System*	330	0	0	Mar-21	Mar-21	N/A	Green
CDN (NES)	Library Improved Self-Access Pilot*	210	0	0	Mar-21	Mar-21	N/A	Green
CDN (NES)	Reuse Shop Expansion*	530	0	0	Jul-20	Jul-20	N/A	Green
Total		102,363	21,656	65				

Dept/ Division	Project	Total Budget (£000)	2019/20 Spend (£000)	Forecast O/(U)spend (£000)	Original Completion Date	Forecast Completion Date	Previous Reported RAG Rating	Project RAG Rating @ P12
CDN (EBS)	Haymarket House, Car Parks & Lifts	9,758	6,661	700	Mid-20	Autumn 20	Amber	Amber
CDN (EBS)	Demolition of Former Anchor Recovery Centre	70	21	0	Jun-20	Jun-20	Green	Green
CDN (EBS)	Housing Estate Shops*	905	0	0	Mar-22	Mar-22	N/A	Green
CDN (EBS)	Touchdown Project*	50	0	0	Mar-21	Mar-21	N/A	Green
CDN (EBS)	Haymarket Theatre - Internal Completion Works*	593	15	0	Mar-21	Mar-21	N/A	Green
CDN (EBS)	Haymarket Bus Station - Toilet Expansion and Refurbishments*	450	4	0	Dec-20	Dec-20	N/A	Green
ECS	Additional SEND Places (including Pupil Referral Units)	7,297	1,029	920	Dec-19	Mar-22	Amber	Amber
ECS	Children's Residential Homes	1,694	845	0	Aug-20	Aug-20	Green	Green
ECS	Overdale Infant and Juniors School Expansion	3,534	0	0	Nov-21	Mar-22	N/A	Green
ECS	Expansion of Oaklands Special School	4,675	0	0	Mar-22	Mar-22	N/A	Green
PH	Leisure Centre Improvement Programme	1,930	346	0	Mar-20	Dec-20	Green	Green
PH	Leisure Centre Air Handling Units	400	0	0	Mar-20	Mar-21	Green	Green
Total (excluding HRA)		133,719	30,577	1,685				
CDN (HRA)	St Leonard's Tower Block - Lift	550	22	0	Mar-18	Apr-21	Green	Green
CDN (HRA)	Goscote House Demolition	2,981	137	0	Jan-20	Jan-22	Amber	Amber
CDN (HRA)	New House Build	6,200	1,454	0	Apr-20	Nov-20	Green	Green
CDN (HRA)	Tower Block Sprinkler Systems	1,390	68	0	Apr-22	Apr-22	Green	Green
CDN (HRA)	Property Conversions (2020/21)	500	19	0	Mar-22	Mar-22	Green	Green
CDN (HRA)	Feasibility Study for Sheltered Housing	250	0	0	Apr-22	Apr-22	N/A	Green
Total HRA		11,871	1,700	0				
Total (including HRA)		145,590	32,277	1,685				

*These are new or expanded projects that have been added to as part of the new 2020/21 programme these total £25.6m of the £145.6m shown above.

3. Commentary on Specific Projects

- 3.1 Explanatory commentary for projects that are not currently progressing as planned, or for which issues have been identified, is provided in the next pages. This has been defined as any scheme that has a RAG Rating other than “green” or “blue”.

Capital Programme Project Monitoring 2019/20 Period Outturn

Corporate Resources

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Automatic Call Distribution System	75	65	April 2018	Oct 2020	P
Cash Income Management System	566	0	Jan 2020	Dec 2020	P
Corporate LAN/WAN Network Cisco Infrastructure Replacement	600	0	Dec 2021	Dec 2021	G
Corporate Storage Area Network (SAN) Replacement	350	0	June 2021	June 2021	G
Total	1,591	65			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Automatic Call Distribution System This project has been paused to enable resources to focus on the Covid-19 pandemic work. This has led to us needing to pay for two systems to run in tandem, leading to the forecast overspend.

2.2 Cash Income Management System This project has been paused to enable the resources to focus on the Covid-19 pandemic work. The contract will be extended with the current provider.

Capital Programme Project Monitoring 2019/20 Outturn

Smart Cities

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Smart Cities Pilot Projects	200	0	Dec 2020	Dec 2020	G
Total	200	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

Projects rated green.

Capital Programme Project Monitoring 2019/20 Outturn

Adults

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Extra Care – Two Schemes	2,510	0	Aug 2020	Dec 2021	A
Total	2,510	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Extra Care – Two Schemes Contractual arrangements have been drawn up and due to be signed in the coming weeks, the signing of contracts was delayed due to the current lockdown.

Capital Programme Project Monitoring 2019/20 Outturn

Planning, Development & Transportation

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leicester North West Transport Scheme	9,345	0	March 2020	March 2021	G
Connecting Leicester	29,683	0	Nov 2020	July 2021	G
Waterside	13,487	0	March 2023	March 2023	G
St George's Churchyard	844	0	Aug 2018	TBC	P
Ashton Green	848	0	March 2021	March 2021	G
Pioneer Park	3,110	0	Jan 2021	May 2021	G
Pioneer Park Commercial Workspace	5,000	0	Spring 2018	May 2021	G
Ashton Green Highways Infrastructure	9,853	0	March 2021	March 2021	G
City-wide Parkmap TRO review, signs and lines upgrades	200	0	March 2021	March 2021	G
Total	72,370	0			

2. Projects Commentary (for **all** projects rated Amber, Red or Purple).

2.1 St George's Churchyard Options for the churchyard scheme continue to be reviewed. As previously reported, monies within the budget have recently been used to deliver highway/public realm improvements on Orton Square/Rutland Street.

Capital Programme Project Monitoring 2019/20 Outturn

Tourism, Culture and Inward Investment

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Jewry Wall Museum Improvements	14,592	0	March 2023	March 2023	G
Leicester Market Redevelopment	4,341	0	Dec 2021	Dec 2021	G
Abbey Pumping Station	255	0	March 2019	TBC	P
Gresham Business Workspace	250	0	March 2021	March 2021	G
Onsite Construction Skills Hub	1,000	0	Dec 2022	Dec 2022	G
New Walk Museum Phase 1	2,450	0	March 2022	March 2022	G
Museums Security Programme	125	0	Nov 2021	Nov 2021	G
Visit Leicester Relocation	320	0	Nov 2021	Nov 2021	G
Total	23,333	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Abbey Pumping Station RIBA phase 3 design work has been put on hold pending a review of options to allow greater visitor numbers, that are currently limited.

Capital Programme Project Monitoring 2019/20 Outturn

Neighbourhood and Environmental Services

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
City Centre Playground	100	0	March 2019	March 2020	G
St Mary's Allotments	547	0	July 2019	March 2021	G
Abbey Park Precinct Wall	642	0	March 2022	March 2022	G
Library RFID Self-Service System	330	0	March 2021	March 2021	G
Library Improved Self-Access Pilot	210	0	March 2021	March 2021	G
Reuse Shop Expansion	530	0	July 2020	July 2020	G
Total	2,359	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

Capital Programme Project Monitoring 2019/20 Outturn

Estates and Building Services

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Haymarket House, Car Park and Lifts	9,758	700	Mid 2020	Autumn 2020	A
Demolition of Former Anchor Recovery Centre	70	0	June 2020	June 2020	G
Housing Estate Shops	905	0	March 2022	March 2022	G
Touchdown Project	50	0	March 2021	March 2021	G
Haymarket Theatre - Internal Completion Works	593	0	March 2021	March 2021	G
Haymarket Bus Station - Toilet Expansion and Refurbishments	450	0	Dec 2020	Dec 2020	G
Total	11,826	700			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Haymarket House, Car Park and Lifts The Haymarket car park improvements were completed in December 2019. Haymarket House (Travelodge) and the associated new lifts and other improvements are being delivered via a separate contract by the owners of the Haymarket Shopping Centre. Changes in scope to deliver an improved overall scheme whilst works are underway have resulted in an additional requirement of £700k, which will be funded from corporate resources (utilising surplus resources in the 20/21 capital programme).

Capital Programme Project Monitoring 2019/20 Outturn

Children's Services

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Additional SEND Places (including Primary Pupil Referral Unit)	7,297	920	Dec 2019	March 2022	A
Children's Residential Homes	1,694	0	Aug 2020	Aug 2020	G
Overdale Infant and Juniors School Expansion	3,534	0	Nov 2021	March 2022	G
Expansion of Oaklands Special School	4,675	0	March 2022	March 2022	G
Total	17,200	920			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

- 2.1 **Additional SEND Places (including Primary Pupil Referral Unit)** Additional budget of £920k from the new school places policy provision is recommended to facilitate the addition of specialist Educational Health Care Plan places for children. This work is needed in order to strengthen our Social Emotional & Mental Health and Autism Spectrum Disorder provision in the City. This PRU project offers the most efficient opportunity to secure these places at the best value and will interlink to an existing specialist facility within the City.

Capital Programme Project Monitoring 2019/20 Outturn

Public Health

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
Leisure Centre Improvement Programme	1,930	0	March 2020	Dec 2020	G
Leisure Centre Air Handling Units	400	0	March 2020	March 2021	G
Total	2,330	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

All projects rated green.

Capital Programme Project Monitoring 2019/20 Outturn

Housing

1. Projects Summary

Project Name	Approval 2019/20 (£000)	Forecast Over / (Under) Spend (£000)	Original Completion Date	Forecast Completion Date	RAG Rating
St Leonard's Tower Block - Lift	550	0	March 2018	April 2021	G
Goscote House Demolition	2,981	0	Jan 2020	Jan 2022	A
New Build Council Housing	6,200	0	April 2020	Nov 2020	G
Tower Block Sprinklers	1,390	0	April 2022	April 2022	G
Property Conversions (2020/21)	500	0	March 2022	March 2022	G
Feasibility Study for Sheltered Housing	250	0	April 2022	April 2022	G
Total	11,871	0			

2. Projects Commentary (for all projects rated Amber, Red or Purple).

2.1 Goscote House As previously reported the building will need to be dismantled one floor at a time, meaning that the demolition will take longer than originally anticipated and with increased project costs. The procurement process for a demolition contractor is underway. More detailed intrusive structural surveys will be carried out to enable contractors to submit accurate costings.

WORK PROGRAMMES**1. Summary**

- 1.1 As stated in the cover report, work programmes are minor works or similar on-going schemes where there is an allocation of money to be spent during a particular year. Monitoring of work programmes focusses on whether the money is spent in a timely fashion.

Department /Division	Approved to spend in 19/20 £000	2019/20 Outturn £000	Slippage £000	Over/(Under) Spend £000
Planning, Development & Transportation	20,607	9,315	11,292	0
Tourism, Culture & Inward Investment	1,528	1,104	424	0
Neighbourhood & Environmental Services	729	705	24	0
Estates & Building Services	2,688	2,303	390	5
Housing General Fund	5,099	3,253	1,721	(125)
Children's Services	8,450	5,555	2,895	0
Total (excluding HRA)	39,101	22,235	16,746	(120)
Housing Revenue Account	45,433	40,929	3,651	(853)
Total (including HRA)	84,534	63,164	20,397	(973)

2. Summary of Individual Work Programmes

Work Programme	Dept/ Division	Approved £000	2019/20 Outturn £000	Slippage £000	Over/(Under) Spend £000
Transport Improvement Works	CDN (PDT)	9,138	1,832	7,306	0
Bus Engine Retrofitting (DFT funded)	CDN (PDT)	1,135	1,135	0	0
Highways Maintenance	CDN (PDT)	2,486	2,450	36	0
Townscape Heritage Initiative - Business Grants	CDN (PDT)	563	279	284	0
Flood Strategy	CDN (PDT)	355	343	12	0
Festive Decorations	CDN (PDT)	54	54	0	0
Local Environmental Works	CDN (PDT)	484	484	0	0
Legible Leicester	CDN (PDT)	328	127	201	0
Parking Strategy Development	CDN (PDT)	429	429	0	0
Leicester Strategic Flood Risk Management Strategy	CDN (PDT)	3,706	541	3,165	0
Potential Strategic Development Sites Assessment	CDN (PDT)	41	1	40	0
Architectural & Feature Lighting	CDN (PDT)	100	0	100	0
Front Wall Enveloping	CDN (PDT)	153	128	25	0
Replacement Doors & Windows St Saviours Rd	CDN (PDT)	50	0	50	0
Transforming Cities Work Programmes	CDN (PDT)	1,585	1,512	73	0
Heritage Interpretation Panels	CDN (TCI)	302	14	288	0
Retail Gateways	CDN (TCI)	128	128	0	0
Arts & Museum Security Improvements	CDN (TCI)	40	0	40	0
Collaborate Business Project - Business Grants	CDN (TCI)	318	282	36	0
Cultural investment programme	CDN (TCI)	680	680	0	0
Growth Hub	CDN (TCI)	30	0	30	0
Community Gallery at New Walk Museum	CDN (TCI)	30	0	30	0
Parks Plant and Equipment	CDN (NES)	152	152	0	0
Replacement Tree Planting	CDN (NES)	86	86	0	0
CCTV Upgrade - Infrastructure Improvements	CDN (NES)	306	306	0	0
CCTV Upgrade - Neighbourhood Facilities	CDN (NES)	90	90	0	0
Street Scene Improvements - Housing Estates	CDN (NES)	45	45	0	0
Beaumont Park Depot Rd & Related works	CDN (NES)	50	26	24	0
Euston Street Store	CDN (EBS)	330	173	157	0
Property Maintenance	CDN (EBS)	2,274	2,041	233	0
Energy Fund - Pool Covers	CDN (EBS)	84	89	0	5
Private Sector Disabled Facilities Grant	CDN (HGF)	2,364	2,150	214	0
Repayable Home Repair Loans	CDN (HGF)	300	75	100	(125)
Vehicle Fleet Replacement Programme	CDN (HGF)	2,435	1,028	1,407	0
School Capital Maintenance	ECS	6,311	3,416	2,895	0
BSF Schools' Landlord Lifecycle Fund	ECS	2,139	2,139	0	0
Total (excluding HRA)		39,101	22,235	16,746	(120)

Work Programme	Dept/ Division	Approved £000	2019/20 Outturn £000	Slippage £000	Over/(Under) Spend £000
Council Housing - New Kitchens and Bathrooms	CDN (HRA)	4,000	3,485	515	0
Council Housing - Boiler Replacements	CDN (HRA)	3,425	3,394	31	0
Council Housing - Rewiring	CDN (HRA)	1,760	1,636	124	0
Council Housing - Disabled Adaptations & Improvements	CDN (HRA)	1,465	989	0	(476)
Council Housing - Insulation Works	CDN (HRA)	100	34	0	(66)
Council Housing - External Property Works	CDN (HRA)	1,473	1,008	406	(59)
Council Housing - Fire and Safety Works	CDN (HRA)	1,492	1,002	238	(252)
Community & Environmental Works	CDN (HRA)	2,425	1,936	489	0
Affordable Housing - Acquisitions	CDN (HRA)	26,330	25,719	611	0
Affordable Housing - RPs & Others	CDN (HRA)	2,109	1,260	849	0
Northgate Business Systems Phase 2	CDN (HRA)	605	445	160	0
E-Communications (Mobile Working)	CDN (HRA)	249	21	228	0
Total HRA		45,433	40,929	3,651	(853)
Total (including HRA)		84,534	63,164	20,397	(973)

3. Commentary on Specific Work Programmes

- 3.1 Explanatory commentary for work programmes not currently progressing as planned, or for which issues have been identified is provided below. For monitoring purposes this has been defined as any scheme where budgets have significantly changed, where spend is low or where material slippage is forecast.
- 3.2 **Transport Improvement Works** - The two major schemes within this block are Putney Road and Bus Pinch points. Balfour Beatty have been appointed for the Putney Road scheme and the Early Contractor Involvement stage is well advanced. The bus pinch point programme is complete with the exception of the new St Margaret's Bus Station exit (partially complete / works suspended due to COVID 19) and Groby Road Bus Lane (design complete; TRO pending). The budget will slip into previous years as previously reported.
- 3.3 **Townscape Heritage Initiative Business Grants**- This underspend is as a result of delay in the development of the grant application for bringing vacant space back into use. The programme has been extended by the NHLF for at least three months, to the end of June 2020
- 3.4 **Leicester Strategic Flood Risk Management Strategy** - This is an LGF programme managed by LCC. The delivery of projects is partly dependent on our partners: the Canal & River Trust and the Environment Agency. Unfortunately, neither partner organisation was able to complete projects to agreed timescales and slippage has occurred. Slippage of funding has been agreed with LLEP.
- 3.5 **Architectural & Feature Lighting**- Currently working with third parties to design and progress lighting schemes. Three schemes are currently in progress (the Fish Market, St Martins Square and the City Rooms) and it is anticipated the expenditure will be incurred in the next financial year, as these schemes are match-funded.
- 3.6 **Heritage Interpretation Panels**- Slippage is due to the extent of historical research and design production being required. Also, in some cases the need for planning permission or listed buildings consent is taking longer than anticipated.
- 3.7 **Disabled Facilities Grants** - Given the vulnerable client group which receives these grants, particular caution was exercised early on in the Covid-19 outbreak. Work on 20 cases which were due to commence has not yet started and a further 41 cases that had started have been suspended. This has resulted in slippage of £214k.
- 3.8 **Repayable Home Repairs Loans** – As a demand-led service, these loans are subject to fluctuations in requests. A suspension of work due to Covid-19 means that slippage of £100k budget into 20/21 is requested, related to 6 cases for which the tendering process has been completed; the remainder represents an underspend.
- 3.9 **Vehicle Fleet Replacement Programme** - In order to operate a well-maintained and compliant fleet of vehicles, a programme of replacement is carried out for those which have reached the end of their useful life. The full budget for 19/20 has been committed to the purchase of replacement vehicles, so slippage of £1,407k is sought.
- 3.10 **School Capital Maintenance** - The slippage on this programme reflects re-programming of projects in agreement with Children's services and schools. This reprogramming

enables the delivery of projects with minimal disruption to children's learning environments.

- 3.11 **Kitchens & Bathrooms** - Due to limited contractor capacity, and the focus on using this to turn around voids and acquisitions, the full budget has not been spent, resulting in slippage of £515k.
- 3.12 **Disabled Adaptations** - This service is largely demand-led, and a drop in the number of requests has led to an underspend of £476k.
- 3.13 **Insulation Works** – An underspend on loft insulation of £66k has arisen due to a reduction in demand.
- 3.14 **External Property Works** – Limited contractor capacity in relation to soffits and fascia replacements, along with re-prioritisation of work away from balcony improvements has resulted in slippage of £406k.
- 3.15 **Fire & Safety Works** – An over-ambitious programme of fire risk works was scheduled for the year, and £238k of this will now be delivered in 20/21. Demand-led safety works, including targeted alarms has underspent by £252k.
- 3.16 **Community & Environmental Works** – A number of contractors have been unable to deliver the planned programme of works, including the creation of dedicated bin stores; a budget of £124k will be slipped to 20/21 as a result. Spend on relocating staff from the Ian Marlow Centre has not been as great as predicted and £365k will slip in 20/21.
- 3.17 **Affordable Housing RPs** - This budget represents approvals for grants to Registered Providers for the provision of Affordable Housing, fully funded from retained Right to Buy receipts. The nature of this is such that the approvals are prior to scheme development whilst the payment can be a number of years later, resulting in slippage of £849k.
- 3.18 **Northgate System & E-Communications** – The budget for these projects covers multiple years; the continued intention is to slip the unused budget of £388k, for use in 20/21.

PROVISIONS**1. Summary**

- 1.1 As stated in the cover report, provisions are sums of money set aside in case they are needed, where low spend is a favourable outcome rather than indicative of a problem.
- 1.2 As at the end of Period 12, the majority of the following budgets for capital provisions were unspent. The Local Investment Fund Support provision, which has previously been reported separately, has now been merged into Feasibility and Development Studies provision.
- 1.3 Normally provisions are there if needed. The sums below are for the 2019/20 financial year.

Provision	Dept/ Division	Approved £000	2019/20 Outturn £000	2019/20 Commit- ments £000	2019/20 Total £000	Remaining Budget £000
Feasibility and Development Studies	CDN (PDT)	256	101	0	101	155
Empty Homes Purchase	CDN (HGF)	50	0	0	0	50
Early Years - Two Year Olds	ECS	156	4	0	4	152
Total		462	105	0	105	357

PROJECTS SUBSTANTIALLY COMPLETE**1. Summary**

1.1 As at the end of Period 12, the following schemes were nearing completion. The budgets are the unspent amounts from previous years' capital programmes, mainly as a result of slippage.

Project	Dept/ Division	Approved £000	2019/20 Outturn £000	Over/(Under) Spend £000
Finance System*	CRS	926	107	(819)
ICT Investment - Phase 2 - Liquidlogic	ASC	190	126	0
Day Care Services at Hastings Road*	ASC	20	20	0
Friars' Mill Phase 1*	CDN (PDT)	26	18	(8)
22 St. Georges Way	CDN (PDT)	541	516	0
Great Central Street / Vaughan Way	CDN (PDT)	2,679	2,417	0
Newarke Street Car Park Improvements*	CDN (PDT)	102	102	0
LCB Courtyard/Garden Development*	CDN (TCI)	82	82	0
Braunstone Hall*	CDN (EBS)	19	19	0
45 Northgate Street*	CDN (EBS)	732	732	0
Great Central Railway Museum*	CDN (EBS)	121	121	0
11-15 Horsefair Street	CDN (EBS)	433	288	0
Tower Block Redevelopment*	CDN (HRA)	20	88	68
Exchange Demolition*	CDN (HRA)	350	332	(18)
Parking - Spend to Save*	CDN (HRA)	250	229	(21)
Additional Primary School Places	ECS	2,186	1,998	0
Additional Secondary School Places	ECS	17,529	4,796	0
New School Places*	ECS	249	249	0
Secondary School TMBs*	ECS	1,081	1,081	0
Children's Services Contact Centres*	ECS	1	1	0
Primary School TMBs*	ECS	13	13	0
Waterside Primary School	ECS	20	0	0
St Paul's Temporary Modular Buildings	ECS	55	48	0
Relocation of Sexual Health Clinic	PH	250	137	0
Total		27,875	13,520	(798)

*These projects are now complete and will be removed from the 2020/21 reporting.

1.2 The minor HRA overspend reported above of £29k, will be funded from HRA balances.

POLICY PROVISIONS**1. Summary**

1.1 As at Period 12, the following policy provisions were still awaiting formal approval for allocation to specific schemes.

Department/ Division	Policy Provision	Amount £000
CDN (PDT)	Economic Action Plan	4,682
CDN (PDT)	Ashton Green Infrastructure	400
CDN (PDT)	Strategic Acquisitions	4,000
CDN (EBS)	Commercial Property Acquisitions	1,933
CDN (TCII)	Tourism & Culture	550
CDN (TCII)	Highways, Transport & Infrastructure	3,600
CDN (Various)	People & Neighbourhoods	3,100
ECS	New School Places	33,641
ASC	Extra Care Schemes	6,700
Total (excluding HRA)		58,606
CDN (HRA)	New Affordable Housing (18/19 Programme)	1,388
CDN (HRA)	Other HRA Schemes	1,000
Total HRA		2,388
Total (including HRA)		60,994

1.2 Releases from policy provisions since 2018/19 Outturn (reflected in the tables above) are listed below:

- £11,450k released for New School Places.
- £250k released from Economic Action Plan provision for 11-15 Horsefair Street.
- £385k released from the Vehicle Replacement Programme provision for the purchase of ultra-low emission vehicles.
- £400k policy provision for Local Environmental Works fully released.
- £729k policy provision for the Air Quality Action Plan fully released 25/10/19.
- £1,124k policy provision for Property Maintenance fully released 12/11/19.
- £3,688k policy provision for Schools Maintenance fully released 12/11/19.
- £450k policy provision for Gresham Business Workspace released 29/11/2019.
- £732k policy provision for 45 Northgate Street Acquisition released 30/12/2019.
- £200k policy provision for Railway Station Feasibility Study released 06/01/2020.
- £3,534k policy provision for Overdale Infant and Juniors School Expansion released 20/01/2020.
- £1,415k policy provision for Fleet Vehicle Replacement released 27/04/2020.
- £4,675k policy provision for Expansion of Oaklands Special School 30/03/2020.

- 1.3 As part of the capital budget approval for 2020/21, £12.0m of policy provisions were added to the programme.
- 1.4 The Economic Action Plan Policy Provision includes £1,000k that has been committed for the Cultural Investment Programme, as per an executive decision taken on 23rd October 2018. This money will not be formally committed until all of the other funding for the scheme is in place.
- 1.5 The Affordable Housing Policy Provision of £1,388k is currently held for the provision of additional Affordable Housing. The £70m addition to the HRA capital programme for affordable housing in November 2019 means that this provision is no longer required and can be returned to HRA balances. A decision to this effect is being sought as part of this report.